



June 11, 2020

Kevin Kimura
Fiscal Officer
Resource Management Agency
County of San Benito

RE: Reimbursement for costs associated with Fairview Road – Phase A (one travel lane)

Dear Mr. Kimura,

The Santana Ranch Cost Summary for Fairview Road – Phase A (one travel lane) dated June 5, 2020 includes soft and hard costs incurred by Anderson Homes to date. Hard costs are for construction costs incurred building that portion of one travel lane of Fairview Road from the south boundary of the Santana Ranch project to just north of Sunnyslope Road. Soft costs include:

1. Soft costs associated with constructing that portion of Fairview Road noted above, and
2. Soft costs associated with the future buildout of one travel lane of Fairview Road from where the current construction ends to the north boundary of the Santana Ranch project. These soft costs include planning, engineering, and obtaining approvals from local, state and federal agencies associated with this future buildout.

Please contact me with any questions.

Sincerely,

A handwritten signature in cursive script that reads "Regina Waldron".

Regina Waldron
Vice President

Santana Ranch Cost Summary

6/5/2020

Fairview Road – Phase A (one travel lane)

Category	Cost	Internal Staff	
		Hours	Bill Rate
Project Development Coordination	\$ 18,720.00	104.00	
<i>Vice President, Civil Engineer</i>		83.00	180.00
<i>Vice President of Development</i>		21.00	180.00
Civil Engineering	\$ 105,695.50	-	\$ -
Traffic Engineering	\$ 12,295.25	-	\$ -
Agency Permitting	\$ 7,040.00	44.00	\$ 160.00
<i>Vice President of Operations</i>		44.00	\$ 160.00
Construction Survey and Staking	\$ 8,237.50	-	\$ -
Construction Management	\$ 38,880.00	216.00	\$ 180.00
<i>Vice President, Civil Engineer</i>		105.00	\$ 180.00
<i>Vice President of Development</i>		111.00	\$ 180.00
Construction Inspection	\$ 6,030.00	33.50	\$ 180.00
<i>Vice President, Civil Engineer</i>		17.50	\$ 180.00
<i>Vice President of Development</i>		16.00	\$ 180.00
Contract Administration	\$ 9,285.00	63.25	
<i>Vice President, Civil Engineer</i>		10.75	\$ 180.00
<i>Vice President of Development</i>		3.00	\$ 180.00
<i>Risk Management</i>		10.00	\$ 130.00
<i>Accounting Manager</i>		13.50	\$ 100.00
<i>Vice President</i>		16.00	\$ 160.00
<i>Vice President of Operations</i>		10.00	\$ 160.00
Mitigation and monitoring	\$ 27,150.27	-	\$ -
SWPPP	\$ 4,187.50	-	\$ -
Agency Fees	\$ 55,324.31	-	\$ -
Construction	\$ 271,916.23		\$ -
Financing Costs (8% per annum, 18 months on a	\$ 67,591.39		
Total Costs	\$ 632,352.94		

Santana Ranch Cost / Invoice
 Fairview Road – Phase A (one travel lane)

Invoice Date	Project	Category	Company	Internal Staff	Description	Invoice	Amount	Rate Allocated	Hours	Billing Rate (Per Hour)	Billing Amount	Financing Costs (8% per annum, 18 months on average)
7/1/2013	Fairview Road – Phase A (one travel lane)	Contract Administration	Anderson Homes	Accounting Manager	Review tracking system, discuss job codes internally, set up process				2	\$ 100.00	\$ 200.00	24.00
7/1/2013	Fairview Road – Phase A (one travel lane)	Agency Permitting	Anderson Homes	Vice President of Operations	Weekly phone and/or email follow up with multiple staff members at CDFW on ITP status, review HT Harvey, research HMLA package, work on Biological Opinion and follow up with USFWS, allocate to time to Fairview for the quarter				6	\$ 160.00	\$ 960.00	115.20
7/1/2013	Fairview Road – Phase A (one travel lane)	Contract Administration	Anderson Homes	Vice President, Civil Engineer	Review tracking system, discuss job codes internally, set up process				2	\$ 180.00	\$ 360.00	43.20
9/1/2013	Fairview Road – Phase A (one travel lane)	Project Development Coordination	Anderson Homes	Vice President, Civil Engineer	Review CAD file for Fairview, provide comments to O'Dell, review O'Dells comments and respond				4	\$ 180.00	\$ 720.00	86.40
9/13/2013	Fairview Road – Phase A (one travel lane)	Traffic Engineering	Hexagon	-	Fairview Rd., & Sunnyslope Rd	7824	\$ 8,090.00	50%			\$ 4,045.00	485.40
10/1/2013	Fairview Road – Phase A (one travel lane)	Contract Administration	Anderson Homes	Accounting Manager	Input invoice, send invoice summary for approval to release payment, cut check, mail check				0.25	\$ 100.00	\$ 25.00	3.00
10/1/2013	Fairview Road – Phase A (one travel lane)	Agency Permitting	Anderson Homes	Vice President of Operations	Weekly phone and/or email follow up with multiple staff members at CDFW on ITP status, research conservation easement, work on Biological Opinion and follow up with USFWS, allocate to time to Fairview for the quarter				6	\$ 160.00	\$ 960.00	115.20
10/1/2013	Fairview Road – Phase A (one travel lane)	Contract Administration	Anderson Homes	Vice President, Civil Engineer	Review invoice, approve, job code, send to Accounting				0.25	\$ 180.00	\$ 45.00	5.40
10/18/2013	Fairview Road – Phase A (one travel lane)	Traffic Engineering	Hexagon	-	Fairview Rd., & Sunnyslope Rd	7884	\$ 5,152.50	0%			\$ -	0.00
1/1/2014	Fairview Road – Phase A (one travel lane)	Contract Administration	Anderson Homes	Accounting Manager	Input invoice, send invoice summary for approval to release payment, cut check, mail check				0.25	\$ 100.00	\$ 25.00	3.00
1/1/2014	Fairview Road – Phase A (one travel lane)	Agency Permitting	Anderson Homes	Vice President of Operations	Weekly phone and/or email follow up with multiple staff members at CDFW on ITP status, research conservation easement, meet at conservation site with CDFW, tour site full day, work on Biological Opinion and follow up with USFWS, allocate to time to Fairview for the quarter				7	\$ 160.00	\$ 1,120.00	134.40

Financing Costs
(8% per annum,
18 months on
average)

Invoice Date	Project	Category	Company	Internal Staff	Description	Invoice	Amount	Rate Allocated	Hours	Billing Rate (Per Hour)	Billing Amount	Financing Costs (8% per annum, 18 months on average)
1/1/2014	Fairview Road – Phase A (one travel lane)	Contract Administration	Anderson Homes	Vice President, Civil Engineer	Review invoice, approve, job code, send to Accounting Coordinate bidding with contractor for Sunnyslope Fairview, review bid, discuss with contractor, discuss internally				0.25	\$ 180.00	\$ 45.00	5.40
1/1/2014	Fairview Road – Phase A (one travel lane)	Project Development Coordination	Anderson Homes	Vice President, Civil Engineer	Issued contract to McElvany and Satellite, discussed with contractor, revised contract, reviewed insurance requirements of contractor, coordinate signing, allocate to Fairview				3	\$ 180.00	\$ 540.00	64.80
2/1/2014	Fairview Road – Phase A (one travel lane)	Contract Administration		Risk Management					4	\$ 130.00	\$ 520.00	62.40
4/1/2014	Fairview Road – Phase A (one travel lane)	Agency Permitting	Anderson Homes	Vice President of Operations	Weekly phone and/or email follow up with multiple staff members at CDFW on ITP status, research conservation assessment, work on Biological Opinion and follow up with USFWS, allocate to time to Fairview for the quarter				6	\$ 160.00	\$ 960.00	115.20
4/23/2014	Fairview Road – Phase A (one travel lane)	Agency Fees	Water Boards	-	SWPPP - Santana Ranch Grading Phis 1. Sunnyslope #444642		\$ 4,476.00	50%		\$	\$ 2,238.00	268.56
5/4/2014	Fairview Road – Phase A (one travel lane)	Civil Engineering	O'Dell Engineering	-	Fairview Rd Improvement Plans	2010706				\$	\$ 5,542.50	665.10
6/1/2014	Fairview Road – Phase A (one travel lane)	Civil Engineering	O'Dell Engineering	-	Fairview Rd Improvement Plans Input invoice, send invoice summary for approval to release payment, cut check, mail check	2010707				\$	\$ 2,602.50	312.30
6/1/2014	Fairview Road – Phase A (one travel lane)	Contract Administration	Anderson Homes	Accounting Manager					0.5	\$ 100.00	\$ 50.00	6.00
6/1/2014	Fairview Road – Phase A (one travel lane)	Contract Administration	Anderson Homes	Vice President, Civil Engineer	Review invoice, approve, job code, send to Accounting Review USACE Nationwide permit requirements, review RWQCB 401 application, review comments, research watershed, present to RWQCB the correct watershed, revise, receive certification, research wetland Purchase wetland mitigation credit of \$180,000 as required by USACE and RWQCB to implement the Santana Ranch project, allocate portion to Fairview				0.25	\$ 180.00	\$ 45.00	5.40
6/1/2014	Fairview Road – Phase A (one travel lane)	Agency Permitting	Anderson Homes	Vice President of Operations					1	\$ 160.00	\$ 160.00	19.20
6/1/2014	Fairview Road – Phase A (one travel lane)	Agency Fees		-		PGMB-14- 08	\$ 180,000.00			\$	\$ 1,500.00	

Invoice Date	Project	Category	Company	Internal Staff	Description	Invoice	Amount	Rate Allocated	Hours	Billing Rate (Per Hour)	Billing Amount	Financing Costs (8% per annum, 18 months on average)
7/1/2014	Fairview Road – Phase A (one travel lane)	Contract Administration	Anderson Homes	Risk Management	Issued contract to Satellite, discussed with contractor, revised contract, reviewed insurance requirements of contractor, coordinate signing, allocate to Fairview				2	\$ 130.00	\$ 260.00	31.20
7/1/2014	Fairview Road – Phase A (one travel lane)	Agency Permitting	Anderson Homes	Vice President of Operations	Weekly phone and/or email follow up with multiple staff members at CDFW on ITP status, contact Senator Cannella's office for assistance on ITP status, work on Biological Opinion and follow up with USFWS, BO signed by USFWS, BO forwarded to USACE, follow up with USACE, allocate to time to Fairview for the quarter				6	\$ 160.00	\$ 960.00	115.20
7/1/2014	Fairview Road – Phase A (one travel lane)	Agency Fees		-	Deposit funds of \$1,932,094 at bank, bank issues irrevocable standby letter of credit to CDFW for mitigation security to begin work on Phase 1 which includes Fairview Road, allocate funds to Fairview	81330001	\$ 1,932,094.00	1.00%		\$	\$ 19,320.94	2,318.51
8/10/2014	Fairview Road – Phase A (one travel lane)	Civil Engineering	O'Dell Engineering	-	Meeting review LasSalt Plans w /SSCWD	2010218				\$	\$ 2,650.00	318.00
8/10/2014	Fairview Road – Phase A (one travel lane)	Civil Engineering	O'Dell Engineering	-	Fairview Road requirements	2010218				\$	\$ 4,617.50	554.10
9/1/2014	Fairview Road – Phase A (one travel lane)	Contract Administration	Anderson Homes	Accounting Manager	Input invoices, send invoice summary for approval to release payment, cut checks, mail checks				0.75	\$ 100.00	\$ 75.00	9.00
9/1/2014	Fairview Road – Phase A (one travel lane)	Contract Administration	Anderson Homes	Vice President, Civil Engineer	Review invoices, approve, job code, send to Accounting				0.25	\$ 180.00	\$ 45.00	5.40
9/1/2014	Fairview Road – Phase A (one travel lane)	Project Development Coordination	Anderson Homes	Vice President, Civil Engineer	Pick up Sunnystope Fairview plans, review, send comments to O'Dell, coordinate potholing with contractor, visit site, update O'Dell, mark up exhibit for O'Dell on ultimate buildout, discuss with, multiple conference calls and preparing exhibits for O'Dell, email plans to City and discuss, O'Dell log Fairview time				12	\$ 180.00	\$ 2,160.00	259.20
9/7/2014	Fairview Road – Phase A (one travel lane)	Civil Engineering	O'Dell Engineering	-	Fairview Road requirements	2010219				\$	\$ 16,845.00	2,021.40
10/1/2014	Fairview Road – Phase A (one travel lane)	Contract Administration	Anderson Homes	Accounting Manager	Input invoice, send invoice summary for approval to release payment, cut check, mail check				0.25	\$ 100.00	\$ 25.00	3.00

Financing Costs
(8% per annum,
18 months on
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Invoice Date	Project	Category	Company	Internal Staff	Description	Invoice	Amount	Rate Allocated	Hours	Billing Rate (Per Hour)	Billing Amount	Financing Costs (8% per annum, 18 months on average)
10/1/2014	Fairview Road – Phase A (one travel lane)	Agency Permitting	Anderson Homes	Vice President of Operations	Weekly phone or email follow up with multiple staff members at CDFW, Senator Cannella's office on ITP status, receive ITP final ITP, review ITP, coordinate signatures, follow up with USACE allocate to time to Fairview		640.00	\$ 160.00	4	\$ 160.00	640.00	76.80
10/1/2014	Fairview Road – Phase A (one travel lane)	Contract Administration	Anderson Homes	Vice President, Civil Engineer	Review invoice, approve, job code, send to Accounting		45.00	\$ 180.00	0.25	\$ 180.00	45.00	5.40
10/5/2014	Fairview Road – Phase A (one travel lane)	Civil Engineering	O'Dell Engineering	-	Fairview Road requirements; demo, striping, grading, erosion control, utilities, and profile drawing	2010220	9,137.50	\$		\$ 9,137.50		1,096.50
10/5/2014	Fairview Road – Phase A (one travel lane)	Civil Engineering	O'Dell Engineering	-	Fairview Road requirements; separate plan sets Phs 1 and Sunnyslope Fairview	2010220	8,452.50	\$		\$ 8,452.50		1,014.30
10/5/2014	Fairview Road – Phase A (one travel lane)	Civil Engineering	O'Dell Engineering	-	Fairview Road Improvement Plans	2010711	1,800.00	\$		\$ 1,800.00		216.00
11/1/2014	Fairview Road – Phase A (one travel lane)	Project Development Coordination	Anderson Homes	Vice President, Civil Engineer	Review latest striping plan, discuss with O'Dell, review revisions, make recommendations		720.00	\$ 180.00	4	\$ 180.00	720.00	86.40
11/2/2014	Fairview Road – Phase A (one travel lane)	Civil Engineering	O'Dell Engineering	-	Fairview Striping	2010221	6,325.00	\$		\$ 6,325.00		759.00
12/1/2014	Fairview Road – Phase A (one travel lane)	Project Development Coordination	Anderson Homes	Vice President of Development	Review 2nd review comments by County on Sunnyslope Fairview improvement plans and O'dell response, discuss with O'Dell, provide direction, review striping, log time as it relates to Fairview Road		540.00	\$ 180.00	3	\$ 180.00	540.00	64.80
12/1/2014	Fairview Road – Phase A (one travel lane)	Project Development Coordination	Anderson Homes	Vice President of Development	Discuss south Fairview pavements with O'Dell, inspect site, provide direction, review exhibit		360.00	\$ 180.00	2	\$ 180.00	360.00	43.20
12/1/2014	Fairview Road – Phase A (one travel lane)	Project Development Coordination	Anderson Homes	Vice President, Civil Engineer	Review 2nd review comments by County on Sunnyslope Fairview improvement plans and O'Dell response, discuss with O'Dell, prepare exhibits for Fairview, provide direction, review striping, plot plans, deliver to County, log time as it relates to Fairview Road		1,060.00	\$ 180.00	6	\$ 180.00	1,060.00	129.60
12/1/2014	Fairview Road – Phase A (one travel lane)	Project Development Coordination	Anderson Homes	Vice President, Civil Engineer	Discuss south Fairview pavements with O'Dell, inspect site, provide direction, review exhibit		540.00	\$ 180.00	3	\$ 180.00	540.00	64.80

Invoice Date Project Category Company Internal Staff Description Invoice Amount Rate Allocated Hours Billing Rate (Per Hour) Billing Amount Financing Costs (6% per annum, 18 months on average)

Invoice Date	Project	Category	Company	Internal Staff	Description	Invoice	Amount	Rate Allocated	Hours	Billing Rate (Per Hour)	Billing Amount	Financing Costs (6% per annum, 18 months on average)
12/1/2014	Fairview Road – Phase A (one travel lane)	Project Development Coordination	Anderson Homes	Vice President, Civil Engineer	Pick up plan comments, review Sunnyslope Fairview comments, discuss with O'Dell, provide direction, log Fairview time				2	\$ 180.00	\$ 360.00	43.20
12/7/2014	Fairview Road – Phase A (one travel lane)	Civil Engineering	O'Dell Engineering	-	Fairview Road requirements	2010222				\$	\$ 16,685.00	2,002.20
12/7/2014	Fairview Road – Phase A (one travel lane)	Civil Engineering	O'Dell Engineering	-	Fairview Improvement plans - addressing comments cross sections	2010222				\$	\$ 3,247.50	389.70
12/7/2014	Fairview Road – Phase A (one travel lane)	Civil Engineering	O'Dell Engineering	-	Fairview Improvement plans	2010712				\$	\$ 705.00	84.60
12/17/2014	Fairview Road – Phase A (one travel lane)	Traffic Engineering	Hexagon	-	Fairview Rd., & Sunnyslope Rd Input invoices, send invoice summary for approval to release payment, cut checks, mail checks	8620	\$ 10,557.50	50%		\$	\$ 5,278.75	633.45
1/1/2015	Fairview Road – Phase A (one travel lane)	Contract Administration Project	Anderson Homes	Accounting Manager	Review latest Sunnyslope Fairview plans, discuss with O'Dell, provide direction.				1.5	\$ 100.00	\$ 150.00	18.00
1/1/2015	Fairview Road – Phase A (one travel lane)	Development Coordination	Anderson Homes	Vice President of Development	Review invoices, approve, job code, send to Accounting				2	\$ 180.00	\$ 360.00	43.20
1/1/2015	Fairview Road – Phase A (one travel lane)	Contract Administration Project	Anderson Homes	Vice President, Civil Engineer	Review latest Sunnyslope Fairview plans, discuss with O'Dell, provide direction. Deliver plans to City and County				0.5	\$ 180.00	\$ 90.00	10.80
1/1/2015	Fairview Road – Phase A (one travel lane)	Development Coordination	Anderson Homes	Vice President, Civil Engineer	plan check fee Sunnyslope / Fairview Road Improvements				3	\$ 180.00	\$ 540.00	64.80
2/26/2015	Fairview Road – Phase A (one travel lane)	Agency Fees	City of Hollister	-	research City/County property line limits of Fairview Road to address City comments, review at County, prepare exhibits, review with O'Dell and City, review striping on Fairview	ck 5149	\$ 13,866.51	50%		\$	\$ 6,933.26	831.99
3/1/2015	Fairview Road – Phase A (one travel lane)	Project Development Coordination	Anderson Homes	Vice President, Civil Engineer	Fairview Road revisions to signage striping, cross sections, plan	2010225			3	\$ 180.00	\$ 540.00	64.80
3/8/2015	Fairview Road – Phase A (one travel lane)	Civil Engineering	O'Dell Engineering	-	SWPPP - Santana Ranch Grading Phs 1 - Sunnyslope #444642					\$	\$ 5,165.00	619.80
4/1/2015	Fairview Road – Phase A (one travel lane)	Agency Fees	Water Boards	-	Input invoices, send invoice summary for approval to release payment, cut checks, mail checks		\$ 4,090.00	50%		\$	\$ 2,045.00	245.40
4/1/2015	Fairview Road – Phase A (one travel lane)	Contract Administration	Anderson Homes	Accounting Manager	Review invoices, approve, job code, send to Accounting				0.5	\$ 100.00	\$ 50.00	6.00
4/1/2015	Fairview Road – Phase A (one travel lane)	Contract Administration	Anderson Homes	Vice President, Civil Engineer					0.25	\$ 180.00	\$ 45.00	5.40

Financing Costs
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Invoice Date	Project	Category	Company	Internal Staff	Description	Invoice	Amount	Rate Allocated	Hours	Billing Rate (Per Hour)	Billing Amount	Financing Costs (8% per annum, 18 months on average)
4/1/2015	Fairview Road – Phase A (one travel lane)	Project Development Coordination	Anderson Homes	Vice President, Civil Engineer	Review Sunnyslope Fairview plans with contractor, provide comments to O'Dell on Sunnyslope Fairview and Fairview in Phase 3 and ultimate buildout				5	\$ 180.00	\$ 900.00	108.00
4/5/2015	Fairview Road – Phase A (one travel lane)	Civil Engineering	O'Dell Engineering	-	Fairview Road requirements revise striping	2010226				\$	\$ 3,045.00	365.40
5/1/2015	Fairview Road – Phase A (one travel lane)	Project Development Coordination	Anderson Homes	Vice President, Civil Engineer	Pick up plan comments, review Sunnyslope Fairview comments, discuss with O'Dell, provide direction, log Fairview time				2	\$ 180.00	\$ 360.00	43.20
5/3/2015	Fairview Road – Phase A (one travel lane)	Civil Engineering	O'Dell Engineering	-	Fairview Rd., Improvement plan printing	2010715				\$	\$ 168.00	20.16
5/3/2015	Fairview Road – Phase A (one travel lane)	Civil Engineering	O'Dell Engineering	-	Fairview Road improvement plans - addressing comments	2010715				\$	\$ 1,015.00	121.80
6/2/2015	Fairview Road – Phase A (one travel lane)	Traffic Engineering	Hexagon	-	Fairview Rd., & Sunnyslope Rd. Input invoices, send invoice summary for approval to release payment, cut checks, mail checks	9004	\$ 5,943.00	50%		\$	\$ 2,971.50	356.58
7/1/2015	Fairview Road – Phase A (one travel lane)	Contract Administration	Anderson Homes	Accounting Manager					1	\$ 100.00	\$ 100.00	12.00
7/1/2015	Fairview Road – Phase A (one travel lane)	Contract Administration	Anderson Homes	Vice President, Civil Engineer	Review invoices, approve, job code, send to Accounting				0.5	\$ 180.00	\$ 90.00	10.80
7/1/2015	Fairview Road – Phase A (one travel lane)	Project Development Coordination	Anderson Homes	Vice President, Civil Engineer	Review traffic control plan, mark up exhibit, review with contractor, visit site and review Fairview south and north lanes				2	\$ 180.00	\$ 360.00	43.20
7/2/2015	Fairview Road – Phase A (one travel lane)	Project Development Coordination	Anderson Homes	Vice President of Development	Review traffic control plan, mark up exhibit, review with contractor, visit site and review Fairview south and north lanes				2	\$ 180.00	\$ 360.00	43.20
7/5/2015	Fairview Road – Phase A (one travel lane)	SWPPP	O'Dell	-	Santana Ranch OSP - Oversite June 2015	2782012	\$ 700.00	50%		\$	\$ 350.00	42.00
7/29/2015	Fairview Road – Phase A (one travel lane)	Construction	McElvany	-	Demo and remove existing A.C.	7404	\$ 19,394.50	50%		\$	\$ 9,697.25	1,163.67
7/29/2015	Fairview Road – Phase A (one travel lane)	Construction	McElvany	-	remove-dispose of fence gates, signs, pol	7404	\$ 9,643.00	50%		\$	\$ 4,821.50	578.58
7/29/2015	Fairview Road – Phase A (one travel lane)	Construction	McElvany	-	Temporary traffic control - 50%	7404	\$ 12,440.70	50%		\$	\$ 6,220.35	746.44
7/31/2015	Fairview Road – Phase A (one travel lane)	Mitigation and monitoring	Biosearch	-	Mitigation and Monitoring	15-56	\$ 8,134.13	50%		\$	\$ 4,067.07	488.05

Invoice Date	Project	Category	Company	Internal Staff	Description	Invoice	Amount	Rate Allocated	Hours	Billing Rate (Per Hour)	Billing Amount	Financing Costs (8% per annum, 18 months on average)
8/1/2015	Fairview Road – Phase A (one travel lane)	Construction Management	Anderson Homes	Vice President of Development	Manage Fairview Road improvements, visit site twice per day in July, time allocated to Fairview Road				23	\$ 180.00	\$ 4,140.00	496.80
8/1/2015	Fairview Road – Phase A (one travel lane)	Construction Management	Anderson Homes	Vice President, Civil Engineer	Manage Fairview Road improvements, visit site twice per day in July, time allocated to Fairview Road				23	\$ 180.00	\$ 4,140.00	496.80
8/9/2015	Fairview Road – Phase A (one travel lane)	SWPPP Construction	O'Dell	-	Santana Ranch OSP - Oversite July 2015	2782013	\$ 1,100.00	50%		\$	\$ 550.00	66.00
8/24/2015	Fairview Road – Phase A (one travel lane)	Survey and Staking	O'Dell Engineering	-	Fairview Road construction staking	2010230				\$	\$ 1,847.50	221.70
8/28/2015	Fairview Road – Phase A (one travel lane)	Construction	McElvany	-	Lime - cement treat subgrade	7421	\$ 112,363.88	50%		\$	\$ 56,181.94	6,741.83
8/28/2015	Fairview Road – Phase A (one travel lane)	Construction	McElvany	-	A.C. 5" thick	7421	\$ 102,046.52	50%		\$	\$ 51,023.26	6,122.79
8/28/2015	Fairview Road – Phase A (one travel lane)	Construction	McElvany	-	Temporary striping traffic control	7421	\$ 12,440.70	50%		\$	\$ 6,220.35	746.44
8/31/2015	Fairview Road – Phase A (one travel lane)	Mitigation and monitoring	Biosearch	-	Mitigation and Monitoring	15-61	\$ 7,149.35	50%		\$	\$ 3,574.68	428.96
9/1/2015	Fairview Road – Phase A (one travel lane)	Construction Management	Anderson Homes	Vice President of Development	Coordinate with County, review with soil engineer, inspect existing edge of pavement and lime/cement treatment, direct contractor				4	\$ 180.00	\$ 720.00	86.40
9/1/2015	Fairview Road – Phase A (one travel lane)	Construction Management	Anderson Homes	Vice President of Development	Review existing water lines in Fairview and storm drain pipes in order to construct Fairview improvements, discuss with contractor, O'Dell, and Brian, provide direction to O'Dell, review with contractor				2	\$ 180.00	\$ 360.00	43.20
9/1/2015	Fairview Road – Phase A (one travel lane)	Construction Management	Anderson Homes	Vice President of Development	Manage Fairview Road improvements, visit site twice per day in August, time allocated to Fairview Road				22	\$ 180.00	\$ 3,960.00	475.20
9/1/2015	Fairview Road – Phase A (one travel lane)	Construction Management	Anderson Homes	Vice President, Civil Engineer	Review existing water lines in Fairview and storm drain pipes in order to construct Fairview improvements, discuss with contractor, O'Dell, and Ray, provide direction to O'Dell, review with contractor				1	\$ 180.00	\$ 180.00	21.60
9/1/2015	Fairview Road – Phase A (one travel lane)	Construction Management	Anderson Homes	Vice President, Civil Engineer	Manage Fairview Road improvements, visit site twice per day in August, time allocated to Fairview Road				22	\$ 180.00	\$ 3,960.00	475.20

Financing Costs
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Invoice Date	Project	Category	Company	Internal Staff	Description	Invoice	Amount	Rate Allocated	Hours	Billing Rate (Per Hour)	Billing Amount	Financing Costs (8% per annum, 18 months on average)
9/6/2015	Fairview Road – Phase A (one travel lane)	Civil Engineering Construction	O'Dell Engineering	-	Fairview Road Improvement Plans	2010716	\$ 1,540.00			\$	\$ 1,540.00	184.80
9/6/2015	Fairview Road – Phase A (one travel lane)	Survey and Staking	O'Dell Engineering	-	Fairview Road construction staking - east south sides of LaSant	2010231	\$ 5,745.00			\$	\$ 5,745.00	689.40
9/6/2015	Fairview Road – Phase A (one travel lane)	SWPPP	O'Dell	-	Santana Ranch QSP - Oversite August 2015	2782014	\$ 1,200.00	50%		\$	\$ 600.00	72.00
9/28/2015	Fairview Road – Phase A (one travel lane)	Construction	McElvany	-	AC deep lift 12.5"	7445	\$ 130,434.50	50%		\$	\$ 65,217.25	7,826.07
9/28/2015	Fairview Road – Phase A (one travel lane)	Construction	McElvany	-	AC 5" thick	7445	\$ 41,715.36	50%		\$	\$ 20,857.68	2,502.92
9/28/2015	Fairview Road – Phase A (one travel lane)	Construction	McElvany	-	Grind - overlay	7445	\$ 7,530.00	50%		\$	\$ 3,765.00	451.80
9/28/2015	Fairview Road – Phase A (one travel lane)	Construction	McElvany	-	Signage - striping ultimate	7445	\$ 43,378.50	50%		\$	\$ 21,689.25	2,602.71
9/30/2015	Fairview Road – Phase A (one travel lane)	Mitigation and monitoring	Biosearch	-	Mitigation and Monitoring Input invoices, send invoice summary for approval to release payment, cut checks, mail checks	15-70	\$ 7,026.05	50%		\$	\$ 3,513.03	421.56
10/1/2015	Fairview Road – Phase A (one travel lane)	Contract Administration	Anderson Homes	Accounting Manager					2	\$ 100.00	\$ 200.00	24.00
10/1/2015	Fairview Road – Phase A (one travel lane)	Construction Management	Anderson Homes	Vice President of Development	Manage Fairview Road improvements, visit site twice per day in September, time allocated to Fairview Road				23	\$ 180.00	\$ 4,140.00	496.80
10/1/2015	Fairview Road – Phase A (one travel lane)	Construction Management	Anderson Homes	Vice President, Civil Engineer	Manage Fairview Road improvements, visit site twice per day in September, time allocated to Fairview Road				23	\$ 180.00	\$ 4,140.00	496.80
10/1/2015	Fairview Road – Phase A (one travel lane)	Contract Administration	Anderson Homes	Vice President, Civil Engineer	Review invoices, approve, job code, send to Accounting				0.75	\$ 180.00	\$ 135.00	16.20
10/1/2015	Fairview Road – Phase A (one travel lane)	Civil Engineering	O'Dell Engineering	-	Fairview Road Improvement plans - minor revisions grading & wall	2010717				\$	\$ 420.00	50.40
10/1/2015	Fairview Road – Phase A (one travel lane)	SWPPP	O'Dell	-	Santana Ranch QSP -Oversite September 2015	2782015	\$ 700.00	50%		\$	\$ 350.00	42.00
10/1/2015	Fairview Road – Phase A (one travel lane)	SWPPP	O'Dell	-	401 Permit Certification and annual report letter	2010232	\$ 613.75	50%		\$	\$ 306.88	36.83
10/31/2015	Fairview Road – Phase A (one travel lane)	Mitigation and monitoring	Biosearch	-	Mitigation and Monitoring	15-75	\$ 8,155.15	50%		\$	\$ 4,077.58	489.31
11/1/2015	Fairview Road – Phase A (one travel lane)	SWPPP	O'Dell	-	Santana Ranch QSP- Oversite October 2015	2782016	\$ 1,200.00	50%		\$	\$ 600.00	72.00

Financing Costs
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Invoice Date	Project	Category	Company	Internal Staff	Description	Invoice	Amount	Rate Allocated	Hours	Billing Rate (Per Hour)	Billing Amount	Financing Costs (8% per annum, 18 months on average)
11/1/2015	Fairview Road – Phase A (one travel lane)	Development Coordination Project	Anderson Homes	Vice President of Development	Restake Fairview due to PG&E box on Fairview, coordinate with O'Dell, contractor, PG&E				2	\$ 180.00	\$ 360.00	43.20
11/1/2015	Fairview Road – Phase A (one travel lane)	Development Coordination Project	Anderson Homes	Vice President, Civil Engineer	Review 3D model of grading Fairview Road, discuss with contractor and engineer				2	\$ 180.00	\$ 360.00	43.20
11/1/2015	Fairview Road – Phase A (one travel lane)	Development Coordination Project	Anderson Homes	Vice President, Civil Engineer	Restake Fairview due to PG&E box on Fairview, coordinate with O'Dell, contractor, PG&E				4	\$ 180.00	\$ 720.00	86.40
11/12/2015	Fairview Road – Phase A (one travel lane)	Construction	McElveny	-	Santana Ranch Fairview Offsite Surface Improvements Remove and relocate company chain link fence	7474	\$ 1,400.00	50%		\$	\$ 700.00	84.00
11/30/2015	Fairview Road – Phase A (one travel lane)	Mitigation and monitoring	Biosearch	-	Mitigation and Monitoring	15-88	\$ 5,888.08	50%		\$	\$ 2,944.04	353.28
12/1/2015	Fairview Road – Phase A (one travel lane)	Construction Inspection	Anderson Homes	Vice President of Development	Inspect Fairview Road as it relates to SWPPP, discuss with O'Dell				2	\$ 180.00	\$ 360.00	43.20
12/1/2015	Fairview Road – Phase A (one travel lane)	Construction Management	Anderson Homes	Vice President of Development	Remove chain link fence and relocate, coordinate with construction and biologist, allocate to Fairview				1	\$ 180.00	\$ 180.00	21.60
12/1/2015	Fairview Road – Phase A (one travel lane)	Construction Inspection	Anderson Homes	Vice President, Civil Engineer	Inspect Fairview Road as it relates to SWPPP, discuss with O'Dell				2	\$ 180.00	\$ 360.00	43.20
1/1/2016	Fairview Road – Phase A (one travel lane)	Contract Administration Project	Anderson Homes	Accounting Manager	Input invoices, send invoice summary for approval to release payment, cut checks, mail checks				1.5	\$ 100.00	\$ 150.00	18.00
1/1/2016	Fairview Road – Phase A (one travel lane)	Development Coordination	Anderson Homes	Vice President of Development	Prepare for and attend meeting with County staff to review Fairview Road				2	\$ 180.00	\$ 360.00	43.20
1/1/2016	Fairview Road – Phase A (one travel lane)	Contract Administration Project	Anderson Homes	Vice President, Civil Engineer	Review invoices, approve, job code, send to Accounting				0.5	\$ 180.00	\$ 90.00	10.80
1/1/2016	Fairview Road – Phase A (one travel lane)	Development Coordination Project	Anderson Homes	Vice President, Civil Engineer	Review plan check with O'Dell, discuss with County				1	\$ 180.00	\$ 180.00	21.60
1/1/2016	Fairview Road – Phase A (one travel lane)	Development Coordination Project	Anderson Homes	Vice President, Civil Engineer	Prepare for and attend meeting with County staff to review Fairview Road				2	\$ 180.00	\$ 360.00	43.20
1/1/2016	Fairview Road – Phase A (one travel lane)	Agency Permitting	Anderson Homes	Vice President of Operations	Amend ITP to expand Phase 1 to include Fairview Road south of Sunnyslope and adjacent area, prepare letter to CDFW, multiple follow up and discussions with CDFW, allocate time to Fairview for quarter				4	\$ 160.00	\$ 640.00	76.80
1/31/2016	Fairview Road – Phase A (one travel lane)	Civil Engineering	O'Dell Engineering	-	Fairview Road Improvement Plans	2010718	\$			\$	\$ 1,925.00	231.00

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2/1/2016	Fairview Road – Phase A (one travel lane)	Contract Administration Project	Anderson Homes	Vice President of Development	Review plans with contractor, receive bid, review bid		\$ 540.00	\$ 180.00	3	\$ 180.00	\$ 540.00	64.80
2/1/2016	Fairview Road – Phase A (one travel lane)	Development Coordination Project	Anderson Homes	Vice President of Development	Review and research Fairview ultimate build out, discuss Brian		\$ 180.00	\$ 180.00	1	\$ 180.00	\$ 180.00	21.60
2/1/2016	Fairview Road – Phase A (one travel lane)	Development Coordination Project	Anderson Homes	Vice President, Civil Engineer	Review and research Fairview ultimate build out, discuss with O'Dell, provide direction		\$ 360.00	\$ 180.00	2	\$ 180.00	\$ 360.00	43.20
2/2/2016	Fairview Road – Phase A (one travel lane)	Contract Administration	Anderson Homes	Vice President, Civil Engineer	Review plans with contractor, receive bid, review bid		\$ 540.00	\$ 180.00	3	\$ 180.00	\$ 540.00	64.80
2/7/2016	Fairview Road – Phase A (one travel lane)	Civil Engineering Project	O'Dell Engineering	-	Fairview Road Improvement Plans Review ultimate design for Fairview Road, prepare exhibit for O'Dell, discuss with O'Dell	2010721	\$ 5,662.50					679.50
3/1/2016	Fairview Road – Phase A (one travel lane)	Development Coordination Project	Anderson Homes	Vice President of Development	Prepare striping exhibit for contractor, review with Ray Desa and contractor		\$ 360.00	\$ 180.00	2	\$ 180.00	\$ 360.00	43.20
3/1/2016	Fairview Road – Phase A (one travel lane)	Construction Management	Anderson Homes	Vice President, Civil Engineer	Review ultimate design for Fairview Road, prepare exhibit for O'Dell, discuss with O'Dell, review revised exhibit and provide direction		\$ 540.00	\$ 180.00	3	\$ 180.00	\$ 540.00	64.80
3/1/2016	Fairview Road – Phase A (one travel lane)	Development Coordination Project	Anderson Homes	Vice President, Civil Engineer	Review Phase 3 Plan Check comments from County relating to Fairview Road, research space for landscaped median, discuss with County, prepare exhibits and multiple discussions on Ultimate layout with O'Dell and provide direction to O'Dell		\$ 1,080.00	\$ 180.00	6	\$ 180.00	\$ 1,080.00	129.60
3/1/2016	Fairview Road – Phase A (one travel lane)	Development Coordination Project	Anderson Homes	Vice President, Civil Engineer	Discuss plans with soil engineer Review ultimate design including striping, and road width for Fairview Road, prepare exhibit for O'Dell, discuss with O'Dell		\$ 180.00	\$ 180.00	1	\$ 180.00	\$ 180.00	21.60
3/1/2016	Fairview Road – Phase A (one travel lane)	Development Coordination Project	Anderson Homes	Vice President, Civil Engineer	Review cost estimate quantities from O'Dell, review with contractor		\$ 360.00	\$ 180.00	2	\$ 180.00	\$ 360.00	43.20
3/1/2016	Fairview Road – Phase A (one travel lane)	Development Coordination Project	Anderson Homes	Vice President, Civil Engineer	Review cost estimate quantities for Fairview Road as it relates to Sunnyslope/ Fairview intersection with contractor, engineer. Discuss with City, confirm City limits of work		\$ 180.00	\$ 180.00	1	\$ 180.00	\$ 180.00	21.60
3/6/2016	Fairview Road – Phase A (one travel lane)	Civil Engineering	O'Dell Engineering	-	Fairview Rd Improvements "Ultimate Lane Striping"	2010722	\$ 4,222.50					506.70

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4/1/2016	Fairview Road – Phase A (one travel lane)	Agency Fees	Water Boards	-	SWPPP - Santana Ranch Grading Phs 1 - Sunnyslope #444642	\$	3,215.00	50%		\$	1,607.50	192.90
4/1/2016	Fairview Road – Phase A (one travel lane)	Contract Administration	Anderson Homes	Accounting Manager	Input invoices, send invoice summary for approval to release payment, cut checks, mail checks				0.5	\$ 100.00	\$ 50.00	6.00
4/1/2016	Fairview Road – Phase A (one travel lane)	Contract Administration	Anderson Homes	Risk Management	Prepare contract McElvany and review with contractor, revise, Satellite, review with insurance, coordinate signing				4	\$ 130.00	\$ 520.00	62.40
4/1/2016	Fairview Road – Phase A (one travel lane)	Construction Management	Anderson Homes	Vice President of Development	Review bid proposals from Satellite and McElvany, discuss with contractor, direct contractor to sign final proposals				2	\$ 180.00	\$ 360.00	43.20
4/1/2016	Fairview Road – Phase A (one travel lane)	Contract Administration	Anderson Homes	Vice President, Civil Engineer	Review invoices, approve, job code, send to Accounting				0.25	\$ 180.00	\$ 45.00	5.40
4/1/2016	Fairview Road – Phase A (one travel lane)	Agency Permitting	Anderson Homes	Vice President of Operations	Multiple follow up and discussions with CDFW, review amendment, coordinate signing, coordinate financing for letter of credit increase, allocate time to Fairview for quarter				4	\$ 160.00	\$ 640.00	76.80
4/1/2016	Fairview Road – Phase A (one travel lane)	Agency Fees			Send check to CDFW for \$359,282 for mitigation security to begin work on amended phase 1 which expands Fairview Road and adjacent area work area, allocate costs to Fairview Road	ck 5349	\$ 359,282.00			\$	19,960.11	2,395.21
4/11/2016	Fairview Road – Phase A (one travel lane)	Construction	McElvany		Santana Ranch Fairview Road Striping Manage Fairview Road striping, visit site two days, allocate two hours per day Fairview	7539	\$ 2,505.90	50%		\$	1,252.95	150.35
5/1/2016	Fairview Road – Phase A (one travel lane)	Construction Management	Anderson Homes	Vice President of Development	Review plan check comments from City and County for Sunnyslope Fairview Intersection plans, discuss with City and County, review with Contractor and O'Dell, provide direction to O'Dell, log time as it relates to Fairview Road				4	\$ 180.00	\$ 720.00	86.40
5/1/2016	Fairview Road – Phase A (one travel lane)	Project Development Coordination	Anderson Homes	Vice President of Development	Inspect Sunnyslope Fairview improvements, mark up plans, coordinate with contractor, O'Dell, provide direction and review record drawings, coordinate with County. Log time to Fairview				2	\$ 180.00	\$ 360.00	43.20
5/1/2016	Fairview Road – Phase A (one travel lane)	Construction Inspection	Anderson Homes	Vice President, Civil Engineer					3	\$ 180.00	\$ 540.00	64.80

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5/1/2016	Fairview Road – Phase A (one travel lane)	Construction Inspection	Anderson Homes	Vice President, Civil Engineer	Inspect Sunnyslope Fairview improvements, mark up plans, coordinate with contractor, O'Dell, provide direction and review record drawings, coordinate with County. Log time to Fairview		\$ 360.00		2	\$ 180.00	\$ 360.00	43.20
5/1/2016	Fairview Road – Phase A (one travel lane)	Project Development Coordination	Anderson Homes	Vice President, Civil Engineer	Review plan check comments from City and County for Sunnyslope Fairview intersection plans, discuss with City and County, review with Contractor and O'Dell, prepare multiple exhibits, provide direction to O'Dell, hand deliver plans. Log time as it relates to Fairview Road		\$ 720.00		4	\$ 180.00	\$ 720.00	86.40
5/2/2016	Fairview Road – Phase A (one travel lane)	Construction Management	Anderson Homes	Vice President, Civil Engineer	Manage Fairview Road striping, visit site two days, allocate two hours per day Fairview		\$ 720.00		4	\$ 180.00	\$ 720.00	86.40
7/1/2016	Fairview Road – Phase A (one travel lane)	Contract Administration	Anderson Homes	Accounting Manager	Input invoices, send invoice summary for approval to release payment, cut checks, mail checks		\$ 50.00		0.5	\$ 100.00	\$ 50.00	6.00
7/1/2016	Fairview Road – Phase A (one travel lane)	Contract Administration	Anderson Homes	Vice President, Civil Engineer	Review invoices, approve, job code, send to Accounting		\$ 45.00		0.25	\$ 180.00	\$ 45.00	5.40
9/14/2016	Fairview Road – Phase A (one travel lane)	Civil Engineering	O'Dell Engineering	-	Fairview Road Improvement Plans	2010720	\$ 3,922.50				\$ 3,922.50	470.70
11/30/2016	Fairview Road – Phase A (one travel lane)	Construction	Satellite	-	Mass Grading	75	\$ 8,059.00	40%			\$ 3,223.60	386.83
11/30/2016	Fairview Road – Phase A (one travel lane)	Construction	Satellite	-	Finish Grading	75	\$ 5,078.25	40%			\$ 2,031.30	243.76
11/30/2016	Fairview Road – Phase A (one travel lane)	Mitigation and monitoring	Biosearch	-	Mitigation and Monitoring	16-80	\$ 10,493.04	50%			\$ 5,246.52	629.58
12/1/2016	Fairview Road – Phase A (one travel lane)	Construction Management	Anderson Homes	Vice President of Development	Manage Fairview Road improvements, visit site twice per day for 10 days, allocate two hours per day to Fairview		\$ 3,600.00		20	\$ 180.00	\$ 3,600.00	432.00
12/1/2016	Fairview Road – Phase A (one travel lane)	Construction Management	Anderson Homes	Vice President, Civil Engineer	Manage Fairview Road improvements, visit site twice per day for 10 days, allocate two hours per day to Fairview		\$ 3,600.00		20	\$ 180.00	\$ 3,600.00	432.00
12/4/2016	Fairview Road – Phase A (one travel lane)	SWPPP	O'Dell	-	Santana Ranch QSP –Oversite November 2016	2782029	\$ 1,200.00	50%			\$ 600.00	72.00
1/1/2017	Fairview Road – Phase A (one travel lane)	Contract Administration	Anderson Homes	Accounting Manager	Input invoices, send invoice summary for approval to release payment, cut checks, mail checks		\$ 50.00		0.5	\$ 100.00	\$ 50.00	6.00

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1/1/2017	Fairview Road – Phase A (one travel lane)	Contract Administration	Anderson Homes	Vice President, Civil Engineer	Review invoices, approve, job code, send to Accounting				0.25	\$ 180.00	\$ 45.00	5.40
2/1/2017	Fairview Road – Phase A (one travel lane)	Construction Inspection	Anderson Homes	Vice President, Civil Engineer	Inspect inlets on Fairview, adjust waddies obstructing flow into two drop inlets on Fairview, update County				1	\$ 180.00	\$ 180.00	21.60
3/1/2017	Fairview Road – Phase A (one travel lane)	Construction Inspection Project	Anderson Homes	Vice President of Development	Inspect utility trenches across Fairview Road and potholes, coordinate with County and contractors to fix				4	\$ 180.00	\$ 720.00	86.40
3/1/2017	Fairview Road – Phase A (one travel lane)	Development Coordination Project	Anderson Homes	Vice President of Development	Coordinate with SSCWD, O'Dell RW on Fairview				1	\$ 180.00	\$ 180.00	21.60
3/1/2017	Fairview Road – Phase A (one travel lane)	Development Coordination	Anderson Homes	Vice President, Civil Engineer	Coordinate with SSCWD, O'Dell RW on Fairview				2	\$ 180.00	\$ 360.00	43.20
3/1/2017	Fairview Road – Phase A (one travel lane)	Project Development Coordination	Anderson Homes	Vice President, Civil Engineer	Review Phase 3 Plan Check comments from SSCWD relating to Fairview Road, review O'Dell's response				1	\$ 180.00	\$ 180.00	21.60
3/2/2017	Fairview Road – Phase A (one travel lane)	Construction Inspection	Anderson Homes	Vice President, Civil Engineer	Inspect utility trenches across Fairview Road and potholes, coordinate with County and contractors to fix				2	\$ 180.00	\$ 360.00	43.20
4/1/2017	Fairview Road – Phase A (one travel lane)	Agency Fees	Water Boards	-	SWPPP – Santana Ranch Grading Phs 1. Sunnyslope #444542		\$ 3,439.00	50%		\$	\$ 1,719.50	206.34
4/1/2017	Fairview Road – Phase A (one travel lane)	Contract Administration	Anderson Homes	Accounting Manager	Input invoices, send invoice summary for approval to release payment, cut checks, mail checks				0	\$ 100.00	\$ -	0.00
4/1/2017	Fairview Road – Phase A (one travel lane)	Construction Inspection	Anderson Homes	Vice President of Development	Review lip at sawcut edge, coordinate with contractor, oversee repair Provide direction to O'Dell to stake and topo Fairview Road, review grading plan, differences in elevation and adjustments, inspect the site, coordinate with contractor and provide direction				4	\$ 180.00	\$ 720.00	86.40
4/1/2017	Fairview Road – Phase A (one travel lane)	Project Development Coordination	Anderson Homes	Vice President of Development	Review lip at sawcut edge, coordinate with County and construction				2	\$ 180.00	\$ 360.00	43.20
4/1/2017	Fairview Road – Phase A (one travel lane)	Construction Inspection	Anderson Homes	Vice President, Civil Engineer	Review lip at sawcut edge, coordinate with County and construction				2	\$ 180.00	\$ 360.00	43.20
4/1/2017	Fairview Road – Phase A (one travel lane)	Contract Administration	Anderson Homes	Vice President, Civil Engineer	Review invoices, approve, job code, send to Accounting Provide direction to O'Dell to stake and topo Fairview Road, review grading plan, differences in elevation and adjustments, inspect the site, coordinate with contractor and provide direction				0	\$ 180.00	\$ -	0.00
4/1/2017	Fairview Road – Phase A (one travel lane)	Project Development Coordination	Anderson Homes	Vice President, Civil Engineer	Review invoices, approve, job code, send to Accounting Provide direction to O'Dell to stake and topo Fairview Road, review grading plan, differences in elevation and adjustments, inspect the site, coordinate with contractor and provide direction				2	\$ 180.00	\$ 360.00	43.20

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Invoice Date	Project	Category	Company	Internal Staff	Description	Invoice	Amount	Rate Allocated	Hours	Billing Rate (Per Hour)	Billing Amount	Financing Costs (8% per annum, 18 months on average)
5/1/2017	Fairview Road – Phase A (one travel lane)	Construction Inspection	Anderson Homes	Vice President of Development	Coordinate with County and Contractor paving, inspect				2	\$ 180.00	\$ 360.00	43.20
5/22/2017	Fairview Road – Phase A (one travel lane)	Construction	Satellite	-	Re-Grade area along Fairview	86	\$ 3,100.00	40%			\$ 1,240.00	148.80
6/5/2017	Fairview Road – Phase A (one travel lane)	Construction	McElvany	-	Paving 4" AC	7738	\$ 32,355.60	50%			\$ 16,177.80	1,941.34
6/30/2017	Fairview Road – Phase A (one travel lane)	Mitigation and monitoring	Biosearch	-	Mitigation and Monitoring Input invoices, send invoice summary for approval to release payment, cut checks, mail checks	17-39	\$ 7,454.73	50%			\$ 3,727.37	447.28
7/1/2017	Fairview Road – Phase A (one travel lane)	Contract Administration	Anderson Homes	Accounting Manager					0.75	\$ 100.00	\$ 75.00	9.00
7/1/2017	Fairview Road – Phase A (one travel lane)	Construction Management	Anderson Homes	Vice President of Development	Manage Fairview Road improvements, visit site twice per day for 5 days, allocate two hours per day to Fairview				10	\$ 180.00	\$ 1,800.00	216.00
7/1/2017	Fairview Road – Phase A (one travel lane)	Construction Management	Anderson Homes	Vice President, Civil Engineer	Manage Fairview Road improvements, visit site twice per day for 5 days, allocate two hours per day to Fairview				10	\$ 180.00	\$ 1,800.00	216.00
7/1/2017	Fairview Road – Phase A (one travel lane)	Contract Administration	Anderson Homes	Vice President, Civil Engineer	Review invoices, approve, job code, send to Accounting				0.5	\$ 180.00	\$ 90.00	10.80
7/9/2017	Fairview Road – Phase A (one travel lane)	SWPPP	O'Dell	-	Santana Ranch QSP-Oversite June 2017	2782036	\$ 1,661.25	50%			\$ 830.63	99.68
10/1/2017	Fairview Road – Phase A (one travel lane)	Contract Administration	Anderson Homes	Accounting Manager	Input invoices, send invoice summary for approval to release payment, cut checks, mail checks				0.25	\$ 100.00	\$ 25.00	3.00
10/1/2017	Fairview Road – Phase A (one travel lane)	Contract Administration Construction	Anderson Homes	Vice President, Civil Engineer	Review invoices, approve, job code, send to Accounting				0.25	\$ 180.00	\$ 45.00	5.40
1/3/2018	Fairview Road – Phase A (one travel lane)	Survey and Staking	O'Dell Engineering	-	Fairview Rd. staking	2010736					\$ 645.00	77.40
4/1/2018	Fairview Road – Phase A (one travel lane)	Contract Administration	Anderson Homes	Accounting Manager	Input invoices, send invoice summary for approval to release payment, cut checks, mail checks				0.25	\$ 100.00	\$ 25.00	3.00
4/1/2018	Fairview Road – Phase A (one travel lane)	Contract Administration	Anderson Homes	Vice President, Civil Engineer	Review invoices, approve, job code, send to Accounting				0.25	\$ 180.00	\$ 45.00	5.40
5/1/2018	Fairview Road – Phase A (one travel lane)	Construction Inspection	Anderson Homes	Vice President, Civil Engineer	Discuss with Water Board drainage on Fairview, review with O'Dell				1.5	\$ 180.00	\$ 270.00	32.40
12/31/2018	Fairview Road – Phase A (one travel lane)	Construction	McElvany	-	Additional Striping at Sunnyslope and Fairview	7981	\$ 3,193.50	50%			\$ 1,596.75	191.61
1/1/2019	Fairview Road – Phase A (one travel lane)	Contract Administration	Anderson Homes	Accounting Manager	Input invoices, send invoice summary for approval to release payment, cut checks, mail checks				0.25	\$ 100.00	\$ 25.00	3.00

Invoice Date	Project	Category	Company	Internal Staff	Description	Invoice	Amount	Rate Allocated	Hours	Billing Rate (Per Hour)	Billing Amount	Financing Costs (8% per annum, 18 months on average)
1/1/2019	Fairview Road – Phase A (one travel lane)	Construction Inspection	Anderson Homes	Vice President of Development	Manage Fairview Road improvements, visit site twice per day for 2 days, allocate two hours per day to Fairview				4	\$ 180.00	\$ 720.00	86.40
1/1/2019	Fairview Road – Phase A (one travel lane)	Construction Inspection	Anderson Homes	Vice President, Civil Engineer	Manage Fairview Road improvements, visit site twice per day for 2 days, allocate two hours per day to Fairview				4	\$ 180.00	\$ 720.00	86.40
1/1/2019	Fairview Road – Phase A (one travel lane)	Contract Administration	Anderson Homes	Vice President, Civil Engineer	Review invoices, approve, job code, send to Accounting				0.25	\$ 180.00	\$ 45.00	5.40
5/29/2020	McCloskey Fairview Intersection	Agency Permitting	Anderson Homes	Vice President of Operations	Review Hexagon invoice, approve, forward to accounting, log				0.25	\$ 160.00	\$ 40.00	4.80
6/3/2020	Fairview Road – Phase A (one travel lane)	Contract Administration	Anderson Homes	Vice President	Reimbursement Request coordination over 12 months, multiple meetings and discussions, spreadsheet review with County				16	\$ 160.00	\$ 2,560.00	307.20
6/3/2020	Fairview Road – Phase A (one travel lane)	Contract Administration	Anderson Homes	Vice President of Operations	Reimbursement Request coordination for over 12 months, review development agreement, multiple meetings and discussions, research, spreadsheet review				10	\$ 160.00	\$ 1,600.00	192.00